



CENTRAL PROCUREMENT BOARD

Annual Report

2013

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HIGHLIGHTS

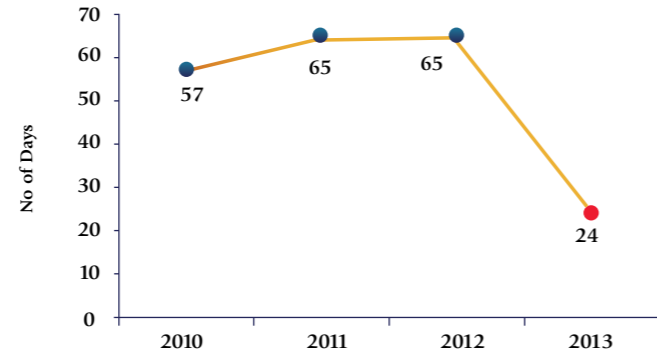


Figure 1: Average Vetting Duration

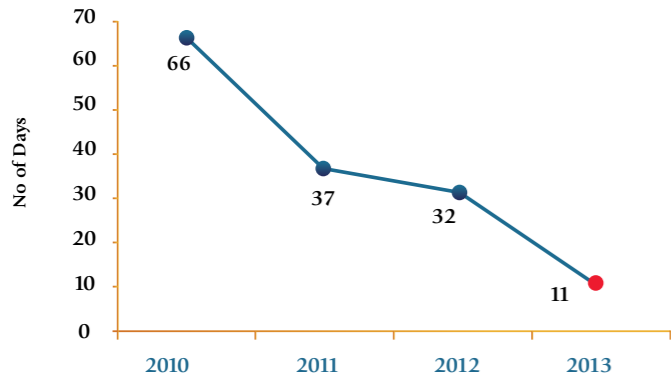


Figure 2: Average Evaluation Duration

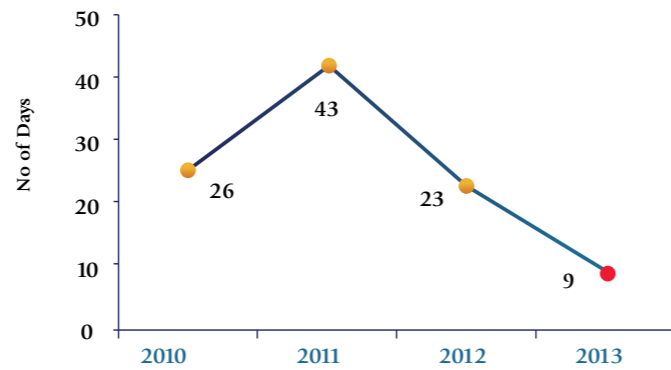


Figure 3: Average Approval Duration

Internal Process Time
(Vetting, Evaluation and Approval Durations)

Year	Internal Process Time (Days)
2010	149
2011	145
2012	120
2013	44

Table 1: Internal Process Time

Internal Process Time (Days)

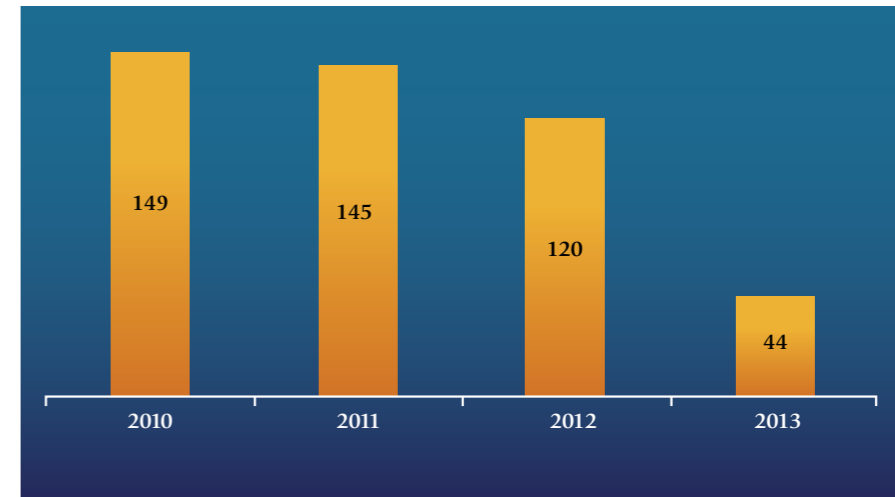


Figure 4: Internal Process Time

The above graphs depict clearly that there has been significant improvements in performance whereby the duration of the three processes have reduced drastically.

CHAIRMAN'S STATEMENT

I am glad to present this Report in accordance with the requirement under the Public Procurement Act 2006, as subsequently amended.

The amendments brought to the Act in the context of the last budget exercise, makes it an obligation for the Central Procurement Board (CPB) to publish an annual report.

The new section 8A of the Act provides that *"The Board shall, not later than 6 months after the close of every financial year, cause to be published a report on its activities in respect of the previous financial year"*.

It is good to note that, well before the said amendments, the CPB had already taken the initiative to publish annually a report on its activities. As a matter of fact, since 2011 the CPB has been publishing its annual report.



Achievements

2013 has seen a remarkable year for the CPB especially in view of the exceptional achievements as demonstrated by the figures and charts on pages 2 and 3 of the Report.

The vetting time has been reduced from an average of 65 working days in 2012 to an average of 24 working days in 2013. Likewise, the average evaluation time has decreased from an average of 32 working days in 2012 to an average of 11 working days in 2013. The overall internal process time taken for vetting, evaluation and approval of award has been 44 working days as against an average of 120 days in 2012 and 145 days in 2011, a remarkable achievement by any standard.

This significant progress has been mainly due to the various measures introduced by the Board in the first quarter of 2012. The Board has been constantly monitoring the progress, and, also, has remained vigilant all the time to ensure that the principles of transparency, fairness and equity are strictly adhered to while taking into account the need to obtain value for money.

Launching of CPB's Logo

The Board adopted a logo last year as part of the efforts to boost its image. The logo was chosen following a competition organized by the Board in November 2012, and was officially launched by Hon. Xavier Duval, Vice Prime Minister, Minister of Finance and Economic Development at a function held at the seat of the CPB on the 4th March 2013.

Controversies surrounding procurement of buses by the NTC

The year 2013 was also marked by controversies surrounding the decisions taken by the Board in relation to the procurement of buses by the National Transport Corporation (NTC). There were various editorials and articles in certain section of the press, which were critical of CPB's decisions.

The matter was politicized by the then Chairman of the NTC, and was even raised in the National Assembly through a Private Notice Question by the then Leader of the Opposition.

Events proved the CPB to be right for not having approved any award pursuant to the first bidding exercise undertaken in 2012, and for insisting on modification to the specifications so as to open up competition. The fresh bidding exercise undertaken last year with revised specifications, resulted in the NTC saving more than Rs 50 million over what it would have paid for the same number and types of buses.

Exercising care and due diligence in vetting of bidding documents and approval of awards

Experience has proved that the Board has to exercise extra vigilance when vetting bidding documents, and, also, when approving recommendations of Bid Evaluation Committees (BECs) for approval of award of contracts.

It has been noted that specifications in the draft bidding documents submitted are at times restrictive, or even biased in certain cases, and may give the perception that they have been tailor-made to suit a particular bidder or a special category of suppliers/contractors. Likewise, in quite a few cases, the recommendations of BECs were found to be deprived of all logic and common sense, or to be based on a totally wrong interpretation of certain clauses in the bidding document or on grounds extraneous to the laid down evaluation criteria. In such cases, the Board rightly decided not to go by these recommendations. For the sake of transparency, fairness and equity, the Board took new initiatives in setting up independent committees to review the BEC reports. The conclusions of the Review Committees showed that the Board was right not to accept the recommendations of those BECs.

I am confident that with the commitment and dedication shown by the Board members and the staff, the Board will be able to progress further and eventually project the CPB as a model for efficient and effective public procurement in Mauritius as well as in the region.

P. Beeharry

15/05/2014

1. CORE VALUES

VISION

To be the Model for Efficient and Effective Public Procurement in Mauritius

MISSION

To Ensure Value for Money in Public Procurement and Timely Acquisition through a Fair and Transparent Process

VALUES

- Accountability
- Ethical Practices
- Equality/Fairness
- Integrity
- Quality
- Transparency

2. BACKGROUND

Public Procurement in the Republic of Mauritius is governed by a legal framework under the Public Procurement Act (PPA) 2006 which provides for the establishment of the following three institutions with distinct roles, functions and responsibilities.

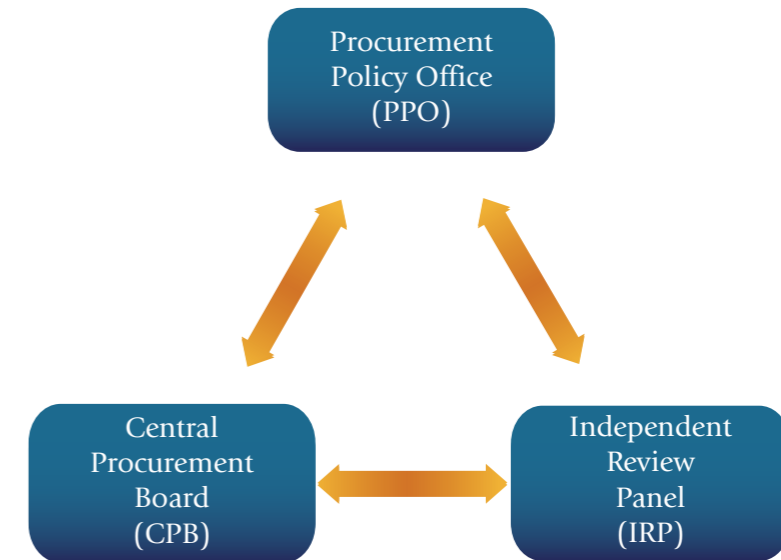


Figure 5: The 3 Institutions

Procurement Policy Office (PPO) is responsible for the formulation of policies relating to public procurement, the issue of Standard Bidding Documents (SBD) and forms of Contracts to be used by Public Bodies, capacity building and compliance monitoring.

The main functions of the Central Procurement Board (CPB) are to vet bidding documents and notices submitted by Public Bodies, receive and publicly open bids, select qualified evaluators, review recommendations of Bid Evaluation Committees and approve award of contracts. Moreover, the CPB has the important task of ensuring the highest standards of transparency and equity in the execution of its duties.

The Independent Review Panel (IRP) has the responsibility of reviewing the procurement proceedings where an unsatisfied bidder submits an application for review in writing. The IRP may dismiss an application for review if it considers there is no merit in the case, or otherwise, it shall choose from among courses of action as provided in the Act.

3. OVERVIEW OF THE PUBLIC PROCUREMENT ACT (PPA) 2006

The Central Procurement Board (CPB) has been established under the Public Procurement Act (PPA) 2006. Section 8 of the Act provides that "There is established a Central Procurement Board, which shall be a body corporate, to be responsible for the approval of the award of major contracts by public bodies..."

The Public Procurement Act (PPA) 2006 confers upon the CPB the responsibility to approve the award of major contracts by public bodies, the value of which exceeds the prescribed amount.

The prescribed amount applicable to public bodies varies in the range of Rs 15m-100m, depending on the category in which the public body is listed in the Schedule of the Act.

Accordingly, any procurement, the estimated value of which exceeds the prescribed amount has to be referred to the CPB.

The Act provides that, in respect of major contracts, the CPB shall, inter alia:-

- vet bidding documents and procurement notices submitted by public bodies;
- receive and publicly open bids;
- select persons from a list of qualified evaluators maintained by it to act as members of Bid Evaluation Committees and oversee the examination and evaluation of bids;
- review the recommendations of a Bid Evaluation Committee and approve the award of the contract; or require the Evaluation Committee to make a fresh or further evaluation on specified grounds.

It is also provided that, in the discharge of its functions, the Board may:-

- call for such information and documents it may require from any public body;
- examine such records or other documents and take copies or extracts from them;
- commission any studies relevant to the determination of the award of major contracts;
- request any professional or technical assistance from any appropriate person in Mauritius or elsewhere.

The Board is also responsible for the approval of award of contracts under the Public Private Partnership Act 2004.

In view of the trust the then **Central Tender Board** generated in the community, the Government, in the context of the major reform in the procurement system undertaken in 2006-2009, decided to maintain the central body, and restyled it as **Central Procurement Board** vested with more powers and functions to ensure greater transparency, accountability and fairness in the system. With the application of good governance, the organisation is better equipped to reduce the risks of corruption.

The internal procedures have been enhanced by the Board for the discharge of the functions attributed to it under the Act with a view to ensuring transparency, equity and fairness.

4. CORPORATE GOVERNANCE

"Corporate Governance is concerned with holding the balance between economic and social goals and between individual and communal goals.the aim to align as nearly as possible the interests of individuals, corporations and society."

Sir Adnan Cadbury Corporate Overview, 1999 – World Bank Report

Composition of the Board

The Board is constituted of a Chairperson, two Vice-Chairpersons and three members having wide experience in legal, administrative, economic, financial, engineering, scientific or technical matters as per the provisions of the Public Procurement Act. They are appointed by the President of the Republic, acting in accordance with the advice of the Prime Minister tendered after the Prime Minister has consulted the Leader of the Opposition.

As at 31 December 2013, the composition of the Board was as follows:-



Member:

Mrs. Lalita Suteeram



Vice Chairperson:

Mr. Dharma Rajan Kundasamy



Chairperson:

Mr. Premcoomar Beeharry



Vice Chairperson:

Mr. Michel Wan Bok Nale, OSK



Member:

Mr. Harold Lucien Rosemond

The CPB is committed towards enforcing and encouraging greater transparency and accountability and is continuously striving through its Board and staff to become a model of good governance practices.

External Environment

As per Section 42 of the Public Procurement Act 2006, the Director of Audit is required to state in his Annual Report that the provisions of the Act have been strictly adhered to. Moreover, Internal Control by officers of the Ministry of Finance is also conducted at the CPB on specific issues where there are perceived risks. The CPB is fully aware of its responsibility towards its stakeholders, and continuous efforts are deployed to communicate through different means such as up to date information on website, dissemination of policies, debriefing exercises and to promptly attend to complaints.

Internal Control Processes

The CPB has established an effective mechanism for an internal control system with strict segregation of duties through a well defined chain of responsibilities according to the recently developed 'Operations Manual'. This process will reduce any management risks. The Manual will be subjected to review at regular intervals to identify any other potential risks that may occur so that appropriate actions can be taken to mitigate those risks.

Risk Management

Risk Management requires that the CPB has a risk-based approach to internal control and that management is responsible for implementing and monitoring the system of internal control, designed to provide reasonable assurance.

Those risks are:

- Risks related to Health and Safety, Security and Environment (HSSE);
- Risks related to Information Security;
- Risks related to Reputation;
- Risks related to Effective Governance;
- Risks related to Regulatory Policies;
- Risks related to specifications and evaluation criteria in bidding documents that may favour a particular bidder or particular category of bidders;
- Risks related to biased judgement of evaluations;
- Risks related to collusion among bidders and;
- Risks related to conflict of interests.

Board Meetings

The Chairman's main role is to ensure the effective running of the Board through the full participation of Board members in the decision-making process. The Board promotes, encourages and expects open discussions at meetings which provide a forum for challenging and constructive debate. To that end, Board members are fully briefed on all matters. As from January 2012, the format for Board meetings has been improved for the sake of increased efficiency and effectiveness.



Figure 6: From left to right: Mrs. S. Chiniah (Secretary to Board), Mrs. L. Suteeram (Board Member), Mr. D. R. Kundasamy (Vice Chairperson), Mr. P. Beeharry (Chairperson), Mr. M. Wan Bok Nale (Vice Chairperson), Mr. H. L. Rosemond (Board Member), Mr. K. Dosieah (Secretary)

Regular Board meetings are held on Mondays and Thursdays and other ad hoc meetings are held to review bidding documents submitted by Public Bodies or to clear specific or urgent matters.

Year	No. of Board Meetings	No. of Public Openings	No. of Other Meetings	Total No. of Meetings
2010	338	75	-	413
2011	214	47	-	261
2012	103	46	74	223
2013	97	49	96	242

Table 2: Board Meetings

- OMA Office Manager Assistant
- MSO Management Support Officer
- FO/SFO Financial Officer/ Senior Financial Officer
- HOCA Head Office Care Attendant
- SOCA Senior Office Care Attendant
- OCA Office Care Attendant

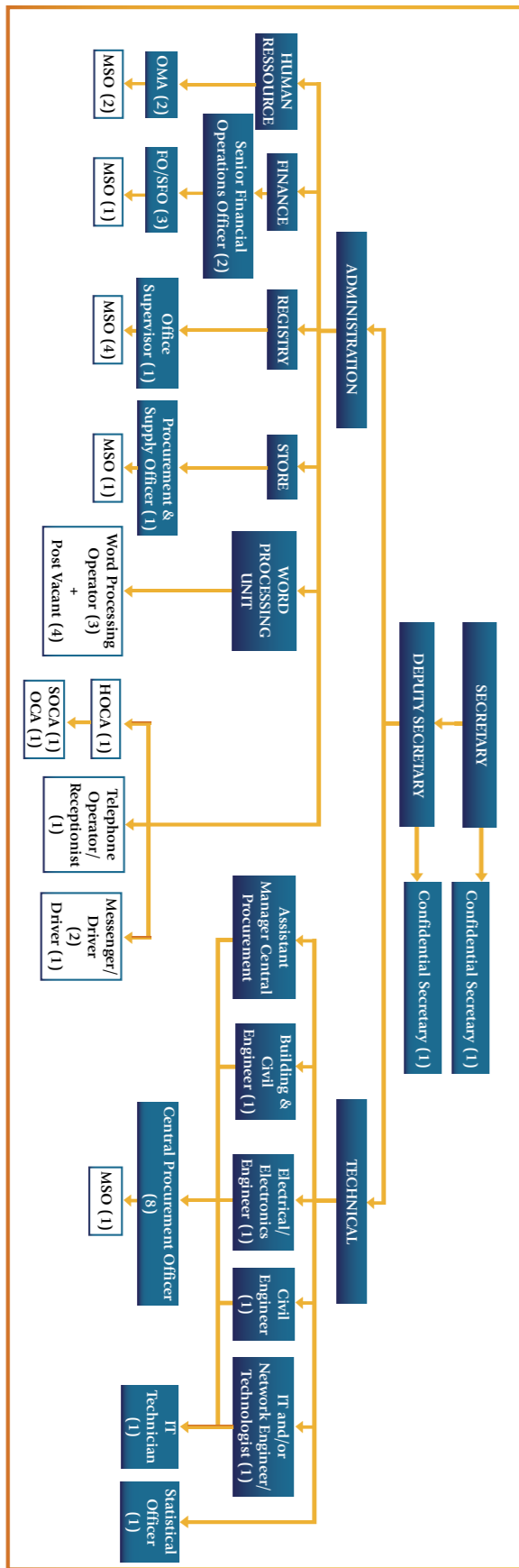


Figure 7: Organisation Structure of the CPB

5. ORGANISATION STRUCTURE OF THE CENTRAL PROCUREMENT BOARD

6. MANAGEMENT TEAM

The Management Team is composed essentially of a Secretary, a Deputy Secretary and a Technical Team comprising Engineers, Procurement Officers and Administrative Support Staff.

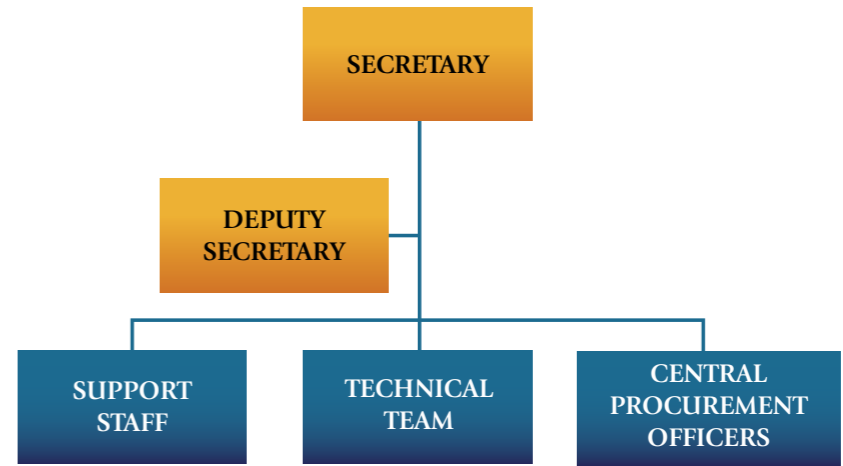


Figure 8: Management Team



Figure 9: Mr. K. Dosieah (Secretary of the CPB)

The Secretary manages the day to day operations as well as implementing Board decisions. He has also the task of preparing and submitting papers to the Board for decision making and apprising the Board of all important issues that require consideration.

The Secretary is supported by a Deputy Secretary in the discharge of his duties.

7. HR DEVELOPMENT

Section 9 of the Act provides that *'there shall be a Secretary of the Board who shall be a public officer.....'*, and that the Board shall, in the conduct of its business, be staffed by such public officers as may be designated by the Head of the Civil Service, or by such persons as may be appointed by the Board under contract terms and conditions.

By the end of December 2013 the workforce of the CPB comprised 54 employees, including the five Board members and eight contract officers.



Figure 10: Distribution of Staff

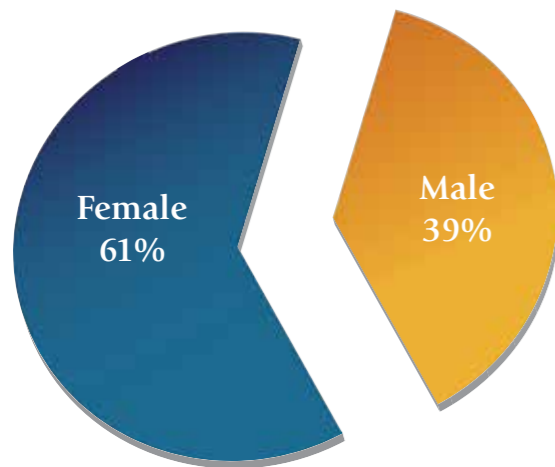


Figure 11: Gender Distribution

Capacity Building

Leadership and functional competences of staff play a major role at the CPB. The Board lays much emphasis on building the capacity of staff to render the organisation more effective through learning and development, health and safety and staff well being.

During 2013, talks and seminars on work related topics were organised in order to improve the capacity of the staff and to bridge the performance gap. The topics covered included:-

- Understanding Framework Agreement
- Civil Works Contract Management
- Prequalification and Expressions of Interest (EOI)
- Public Private Partnership (PPP) and
- Cumulative Analysis/Point Systems of Evaluation Methodology

A draft 'Operations Manual' was proposed during the first half of 2013 which was followed by a residential seminar for all staff at Le Veranda Hotel at Grand Bay, the purpose of which was the validation of the CPB Operations Manual. The validation exercise was followed by talks on "Organisational Communication" and "Time Management". On this occasion, polo shirts bearing the CPB's logo were given to all staff to reinforce the team spirit and the feeling of togetherness.



Figure 12: Validation Workshop for Operations Manual

Health and Safety

All employees at the CPB work in an office environment and are therefore not exposed to high level of risks. Nevertheless, adequate precautions are taken to minimise risks for the well being of all staff and ensuring a conducive working environment. The building is equipped with CCTV cameras and Security Guards are posted for staff safety, and fire extinguishers are regularly checked. Exit doors are clearly marked in case of emergency.

During 2013 no case of accident or injury at work has been reported.

Launching of CPB Logo

With a view to enhancing and increasing public awareness, the Board launched a logo competition in November 2012, which was open to the public and members of the staff as well.

The logo was officially launched by the Vice Prime Minister, Minister of Finance and Economic Development at a function organised by the CPB on 4th March 2013.



Figure 13: Logo of the Central Procurement Board

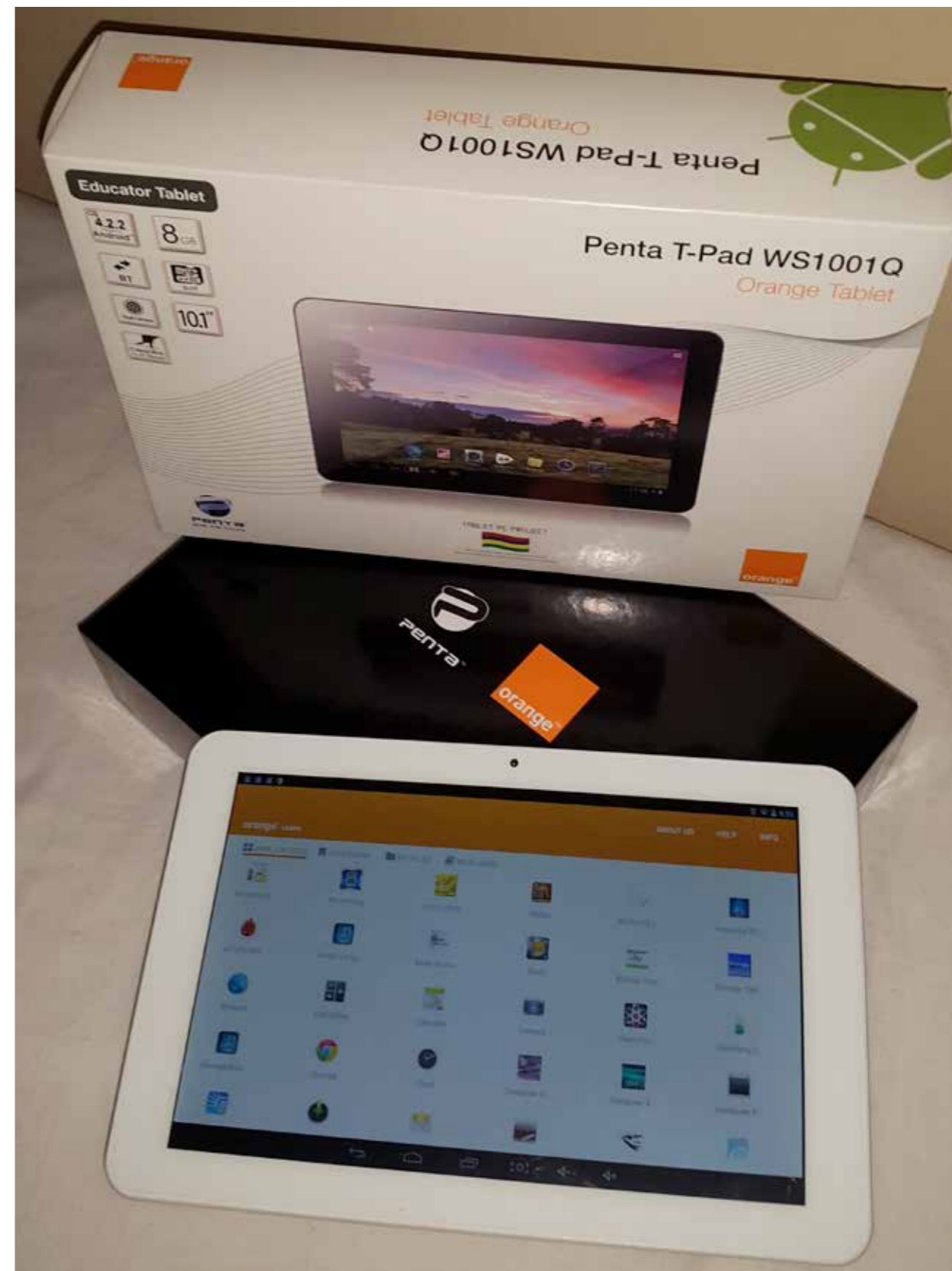
The logo illustrates a plumb bob which stands for righteousness, fairness and, the open book represents a transparent contract agreement.



Figure 14: Launching of Logo



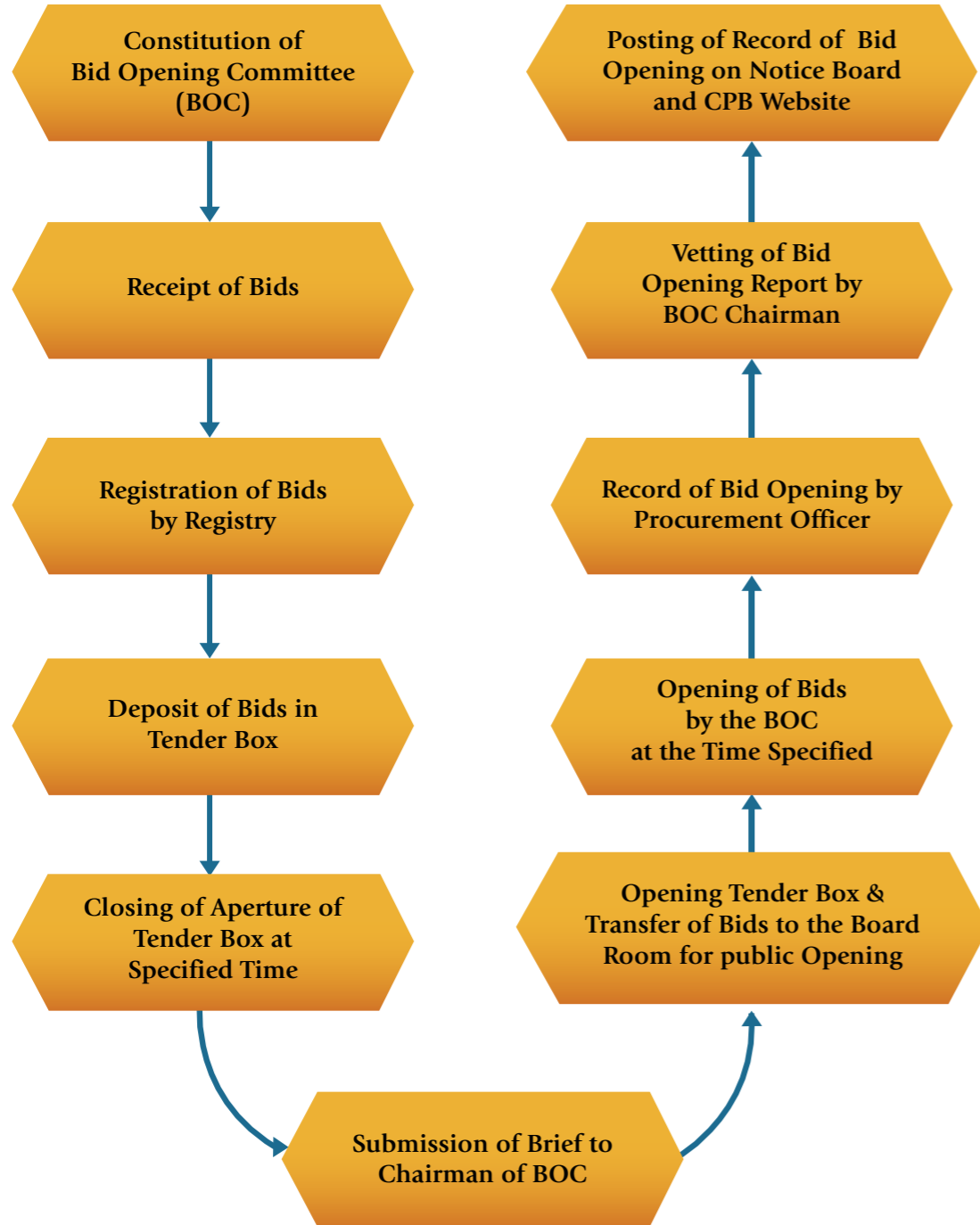
Figure 15: Winner of Logo Competition



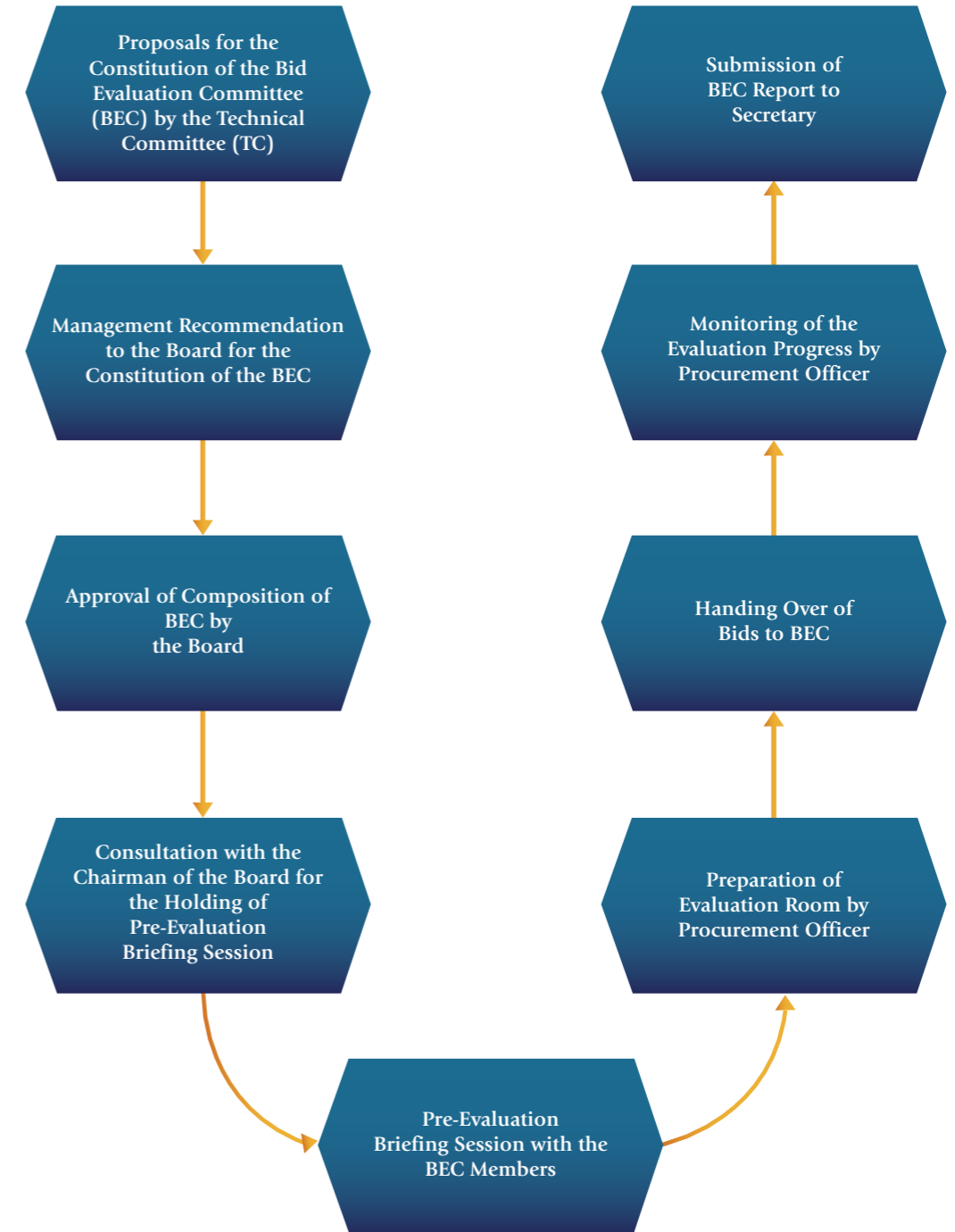
Tablet Computers for Ministry of Education & Human Resources

8. PROCESS FLOWS

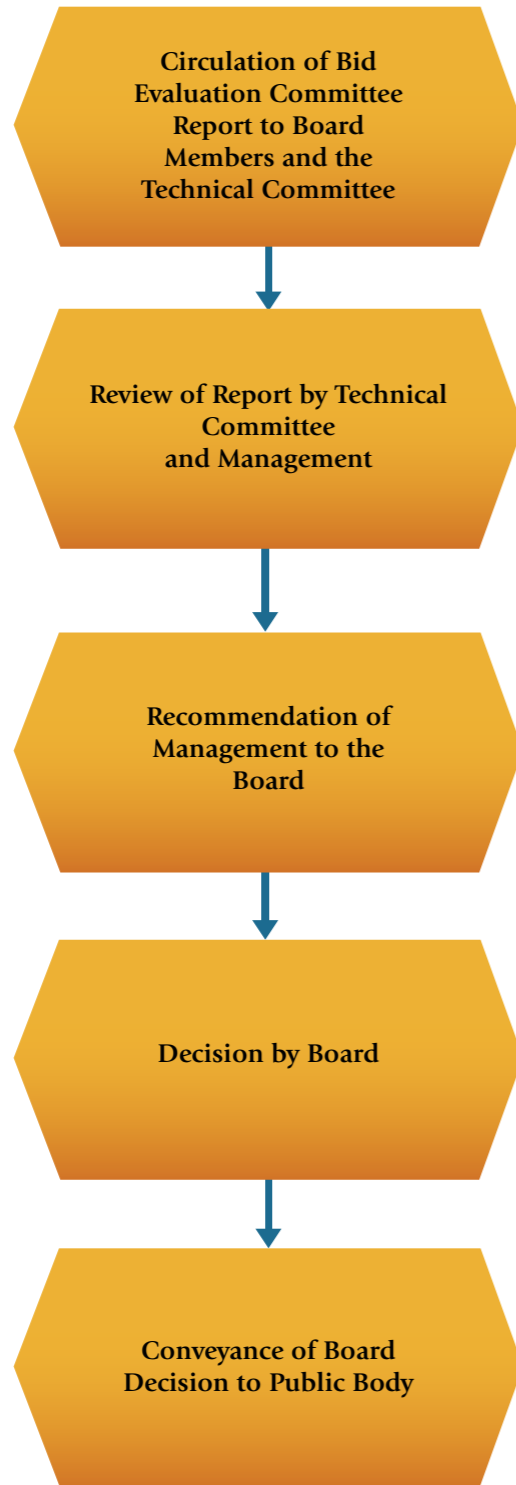
Receipt and Opening of Bids



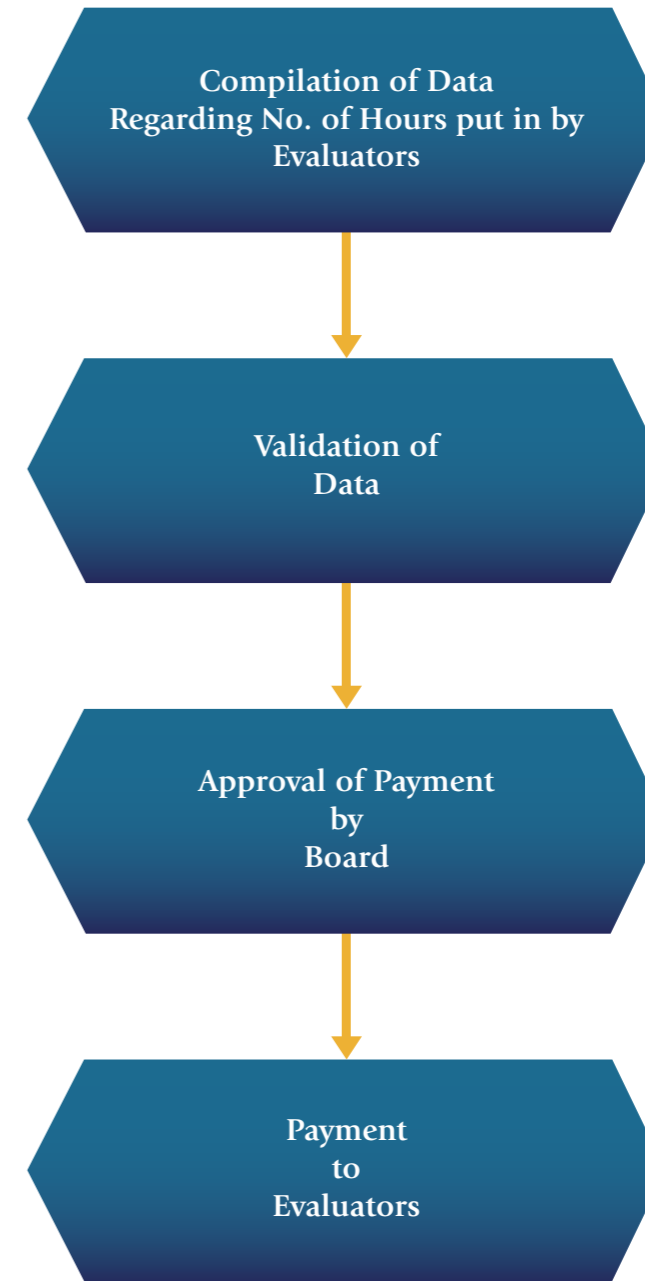
Evaluation of Bids



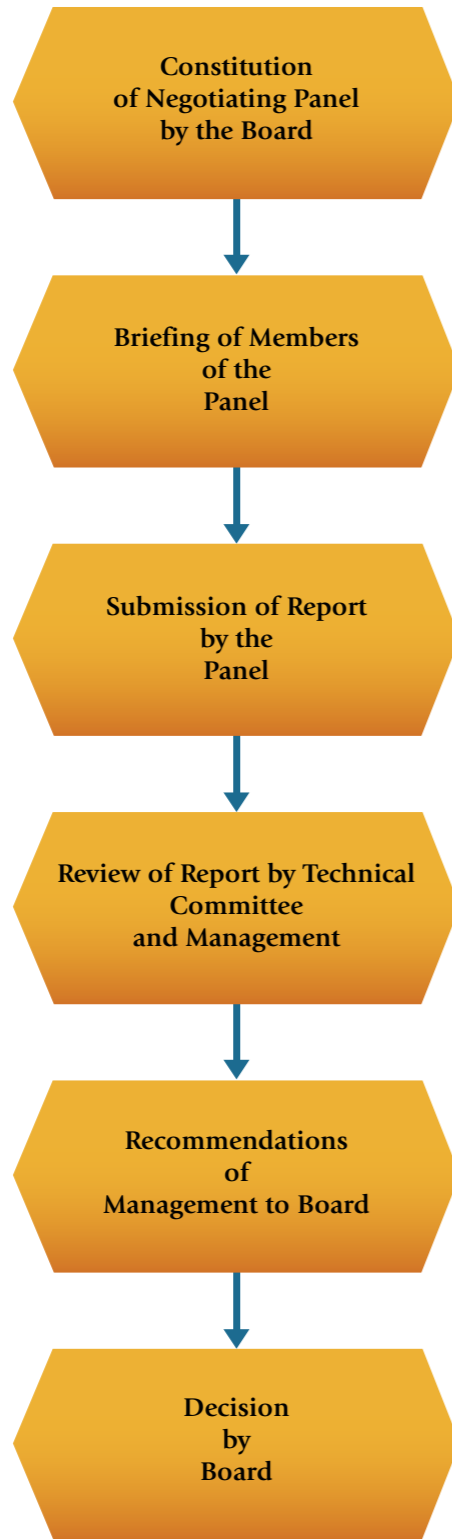
Approval of Award



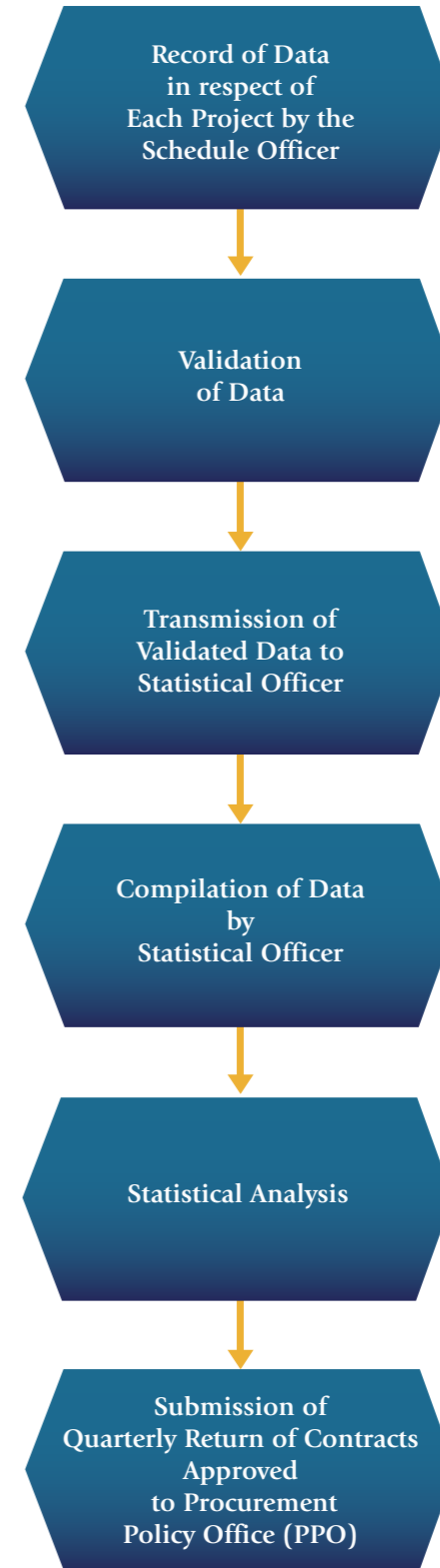
Payment of Fees to Evaluators



Protocol for Negotiations



Compilation of Statistics



Extension of Dr. Regis Chaperon S.S.S.



9. PRODUCTIVITY GAINS

A. Vetting Duration

Vetting of bidding documents is one of the core functions of CPB. The CPB attaches lots of importance to this function. Vetting is mainly targetted towards ensuring inter alia that:

- (i) the procurement method proposed is the appropriate one and will not restrict competition. The clauses in the bidding documents are unambiguous and clear to all prospective bidders;
- (ii) the specifications and evaluation criteria are not restrictive and will ensure a fair competition among bidders and;
- (iii) value for money will be achieved.

A proper vetting of bidding documents is therefore of utmost importance, and the Board, in its endeavour to produce quality bidding documents, has initiated numerous measures such as introduction of checklists, guidelines, trainings, procurement plans etc...

A help desk has also been set up to respond to the needs of public bodies while preparing bidding documents.

Bidding documents for every single project once received at the CPB are jointly scrutinized by the Procurement Officers and Engineers for clearance at Board level. The amendments proposed are thereafter communicated promptly to the Public Body concerned. In most cases this is done within two working days.

The CPB no longer assumes the responsibility of any undue delay by Public Bodies in submitting the revised bidding documents incorporating the amendments agreed upon. As from the start of the year 2013, the vetting duration is measured from the time of receipt of the bidding Documents, as long as they are in an acceptable shape, till the document is cleared by the Board and the necessary amendments communicated to the public body.

The initiatives taken in the recent years have resulted in substantial reduction in the vetting time in 2013.

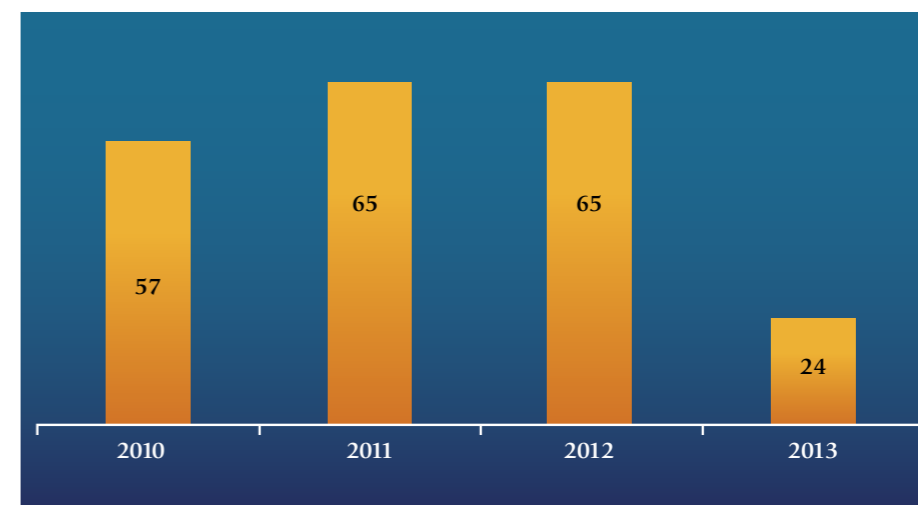


Figure 16: Average Vetting Duration (Days)

Bund Construction for the Extension and Strengthening of Mauritius Container Terminal Quay



B. Public Opening of Bids

The Opening of bids being a strategic function of CPB, is carried out strictly as per the provisions laid out in the PPA 2006 and the Regulations.

The total number of public openings carried out in 2013 was 49 and the total number of bids received 325, representing an increase of 6.5% and 17.2% respectively over the preceding year.

These are shown in the table below.

Year	No. of Public Openings	No. of Bids Received	Average No. of Bids per Bidding Exercise
2010	75	504	7
2011	47	390	8
2012	46	269	6
2013	49	325	7

Table 3: Public Opening

C. Bid Evaluation

Bid Evaluation is carried out shortly after the Bid Opening. Presently, CPB has a pool of registered evaluators emanating both from public and private sector and covering a wide range of expertise like engineering, architecture, accountancy, administration and so on.

In order to reduce the evaluation time and to enlist a well balanced and comprehensive pool of evaluators, the Board has decided since 2012 to have recourse to the services of retired professionals who are available for full time assignment. This initiative has, on one hand, helped CPB to reduce the evaluation time and, on the other hand, reduce its dependency on officials of public bodies who are taken up with their workload.

Bid Evaluation Committee (BEC)

Bid Evaluation Committees are constituted at least one week before the closing date for submission of bids so that evaluation can start immediately after opening of bids. The designated BEC members are requested to confirm their agreements for the assignment proposed. It is also ensured that each BEC team comprises at least one member from the Public Body concerned to enable the latter to assume ownership of the evaluation.

As part of the new initiatives, members of the Bid Evaluation Committees are briefed prior to the start of the evaluation exercise where their responsibilities and tasks are clearly spelled out by Chairman, and also a timeframe for the evaluation is proposed and agreed upon.

The BEC is provided with all necessary materials and logistics so that the evaluation exercise is carried out in the best possible manner. A Procurement Officer is attached to each BEC to act as facilitator.

The progress of the bid evaluation is closely monitored by the Board by means of a Gantt Chart. For each project under evaluation the BEC is requested to submit a status on a weekly basis to the Board. Any deviation identified is taken care of at the earliest possible.

Evaluation Duration

Since early 2012, the Board has been trying hard to reduce the evaluation duration, and in its quest to reduce undue delays, it embarked in launching Expressions of Interests (EOI) to attract professionals in the private as well as retired professionals for evaluation on full time basis wherever possible. More importantly, each BEC team is now allotted a calculated number of hours to complete its assignment. Any extra evaluation hours required have to be fully justified by the BEC and approved by Board.

These measures have helped immensely in promoting capacity building in the local market and, at the same time, in better planning the evaluation period, and inculcating a sense of discipline and responsibility.

Any clarifications required by the BEC during the evaluation of bids are sorted out in the shortest delay before the handing over of the evaluation reports.

In order not to hamper the evaluation process, the Board, at the vetting stage, ensures that the bidding documents are in order, detailed evaluation criteria proposed by Public Bodies are clear and unambiguous.

These measures have contributed to a significant reduction in evaluation time as depicted below:

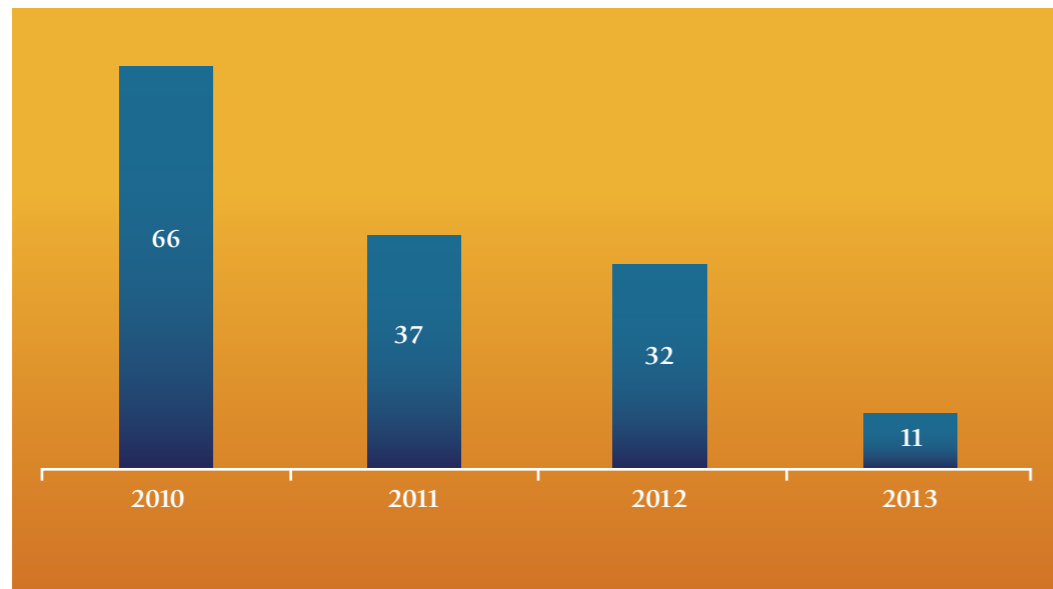


Figure 17: Average Evaluation Duration (Days)

The overall average of evaluation duration has decreased from 32 days in 2012 to 11 days in 2013, a reduction of 66%.

Evaluation of Bids per Procurement Type

The number of bids evaluated per procurement type, namely works, goods, consultancy services and other services, in 2013 is shown in the chart below. While the total number of bids evaluated during 2011, 2012 and 2013 has been more or less the same, that is 48, 50 and 46 respectively, there has been changes in procurement type.

There has been a constant decrease in the number of bids evaluated in the works sector, and increase in the other services sectors in this past three years, as illustrated below.

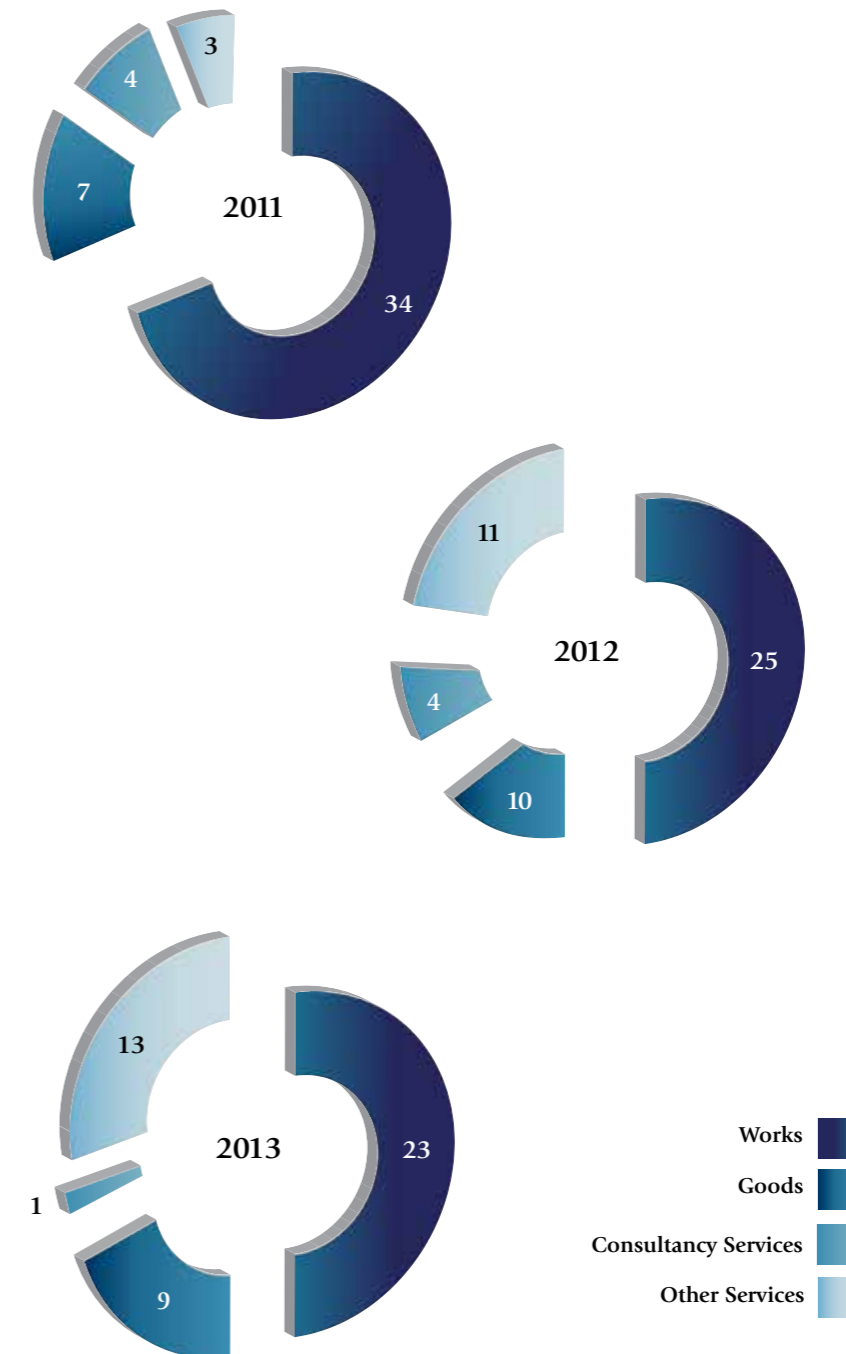


Figure 18: No. of Evaluation per Procurement Type



Figure 19: Terre Rouge – Verdun Road at Ebène



Figure 20: CCTV Camera in Quatre-Bornes

D. Approval of Award

Approval Duration

One of the priorities of the Board since the past two years has been to minimize the time taken for approval of award of contracts from the date of receipt of the evaluation report.

Evaluation reports are in the first instance scrutinized by the in-house Technical Team and thereafter tabled to the Board within one week. The objective is to complete the procurement exercise well before the expiry of the bid validity period. The Board is conscious of the associated risks and uncertainties when bidders are requested to extend the validity of their bids.

In 2013 the average approval duration was 9 days compared to 23 days in 2012. A 60% reduction has been noted due to several measures put in place. The graph below depicts the results achieved.

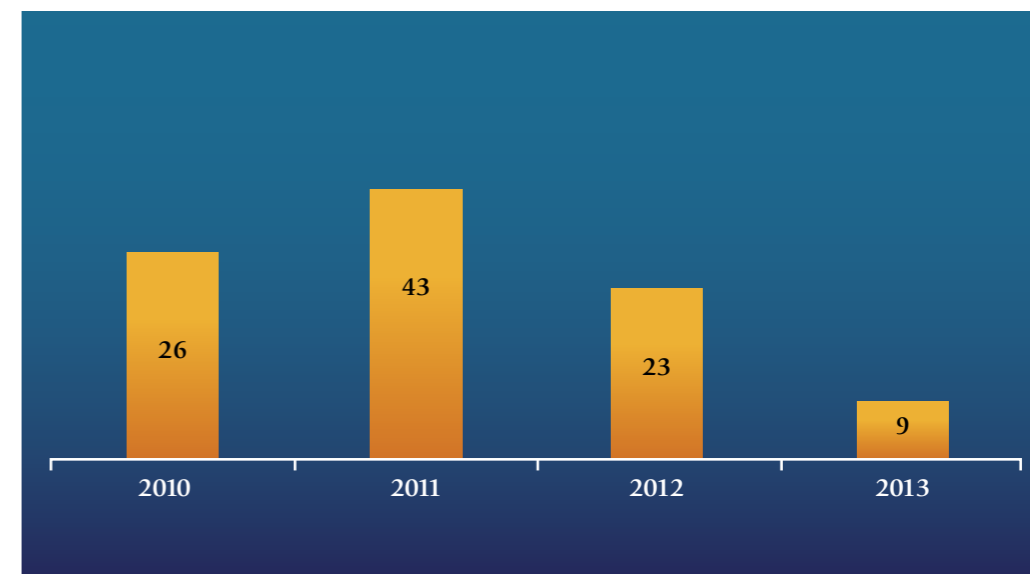


Figure 21: Average Approval Duration (Days)

However, we are aware that there is still room for improvement in this area and CPB aims to benchmark against a shorter approval time in the years to come.

E. Value of Contracts Approved

In all, the CPB approved 44 contracts in the year 2013 for a total value of Rs 7,274,655,889.42 against 54 contracts for Rs 6,719,803,563.20 in 2012. Although the number of contracts approved in 2013 has been less than that of 2012, the value of contracts approved in 2013 has known an increase. This is mainly due to the project *“Construction of Cell 7 and Operation and Maintenance of Cells at Mare Chicose Landfill”* with a contract value of Rs 1,590,414,152.20 approved in 2013.

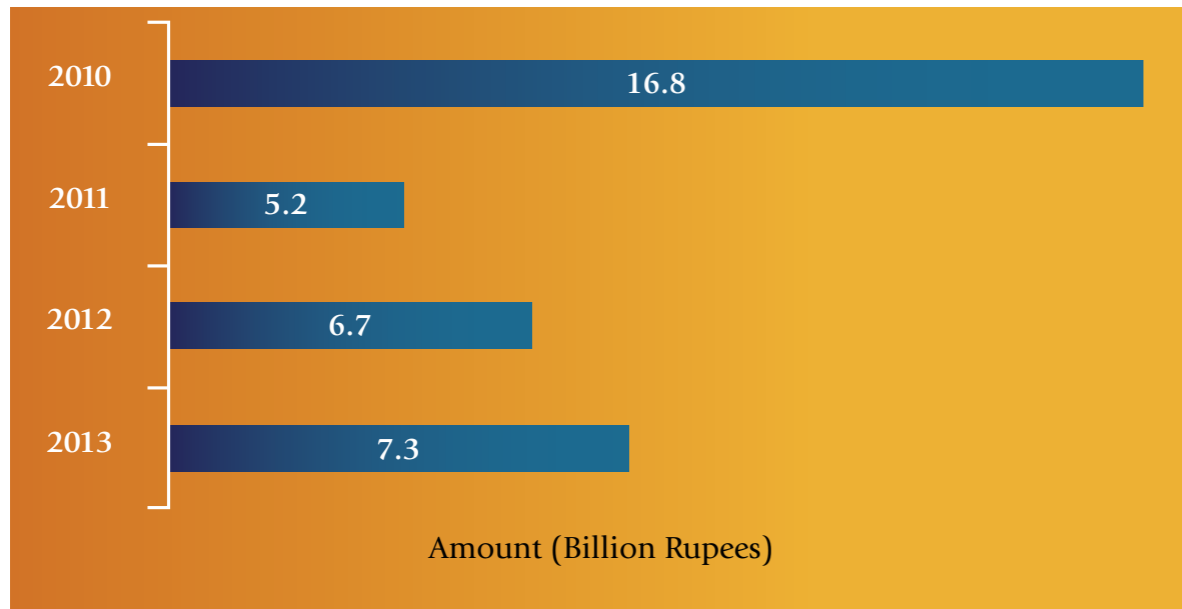


Figure 22: Value of Contracts Approved



Figure 23: Sodnac Link Road



Figure 24: Construction Site – Pamplemousses University Campus

F. Major Contracts Approved

Some of the major contracts approved by the CPB during 2013 are listed below:

Project	Contract Value Approved (Rs.)
Construction of Cell 7 and Operation and Maintenance of Cells at Mare Chicose Landfill	1,590,414,152.20
Maintenance, Repairs and Rehabilitation of Government Buildings (2013)	449,711,396.25
Extension and Strengthening of Mauritius Container Terminal Quay Project - Bund Construction Package Contract MPA 218/2012	365,284,850.00
Construction of a New University Campus at Pamplemousses	325,000,000.00
New Corporate Offices at SSR International Airport for Airports of Mauritius Co. Ltd	317,821,764.80
Construction of a New University Campus at Montagne Blanche	304,958,786.00
Procurement of Lot No. 1 - Forty (40) Fully Built Omni Buses of 60 - 65 Seats and Lot No. 2 - Twenty-five (25) Fully Built Omni Buses of 35 - 40 Seats	218,732,104.00
Procurement of Diesel Oil - CHCL	207,230,184.00
Procurement of Lubricating Oil for CEB's Power Station	204,381,869.89
Procurement of Laundry Services for Hospital Clothing	191,220,401.00
Procurement of Light Diesel Oil (Gas oil) for Period 01 Jan 2014 to 31 Dec 2016	188,056,181.38
Operation and Maintenance of Sub-cells at Mare Chicose Landfill for a Period of One Year	173,731,131.35
Construction of Feeder Pipeline from Municipal Dyke to Pailles Water Treatment Plant - Contract CWA/C2012/14	166,190,136.53
Supply of Medical Gases (Financial Years 2013 & 2014)	164,753,171.20
CCTV Street Surveillance System at B. Bassin, R. Hill and an Extension to the Existing CCTV System at Q. Bornes	159,057,823.29
Procurement for Design-Build & Turnkey Contract (single stage one envelope) for four Reverse Osmosis Desalination Plants in Rodrigues	156,101,613.33
Procurement of Watch & Security Services in School/Institutions	136,598,058.00
Supply and Commissioning of Tablet Computers for Form IV Students and Educators	134,349,018.00
Supply of Dialysis Consumables	114,701,114.15

Table 4: Major Contracts Approved

Projects Not Approved

Public Body	Name of project initiated but not awarded
Rodrigues Regional Assembly	Construction of Secondary School at Terre Rouge - Rodrigues (Phase II) (Design & Build)
Rodrigues Regional Assembly	Construction of Community School at Mont Goyaves
National Development Unit	Construction and Upgrading of Roads, Drains and Civil works for the Year 2014/2015 for Zone 1 (Cons. 1, 2, 3, 4 & 20) & Zone 4 (Cons. 11, 12, 13, 14, 18 & 19)

Table 5: Projects initiated but not awarded



Figure 25: Fly-Over Bridge at Verdun



Figure 26: Supply of Lubricating Oil at St. Louis Power Station

G. Operation Costs

CPB manned with a total of 54 staff in 2013 incurred an amount of Rs 51.0 M as operational costs. This amount includes Rs 8.6 M fees paid to evaluators.

Year	No. of Officers in Post	Cost of the Organisation (Rs.)	Average Cost per Staff (Rs.)
2010	56	52,696,557	941,010
2011	55	44,331,947	806,035
2012	57	50,889,527	892,799
2013	55	50,951,539	926,392

Table 6: Cost of Organisation

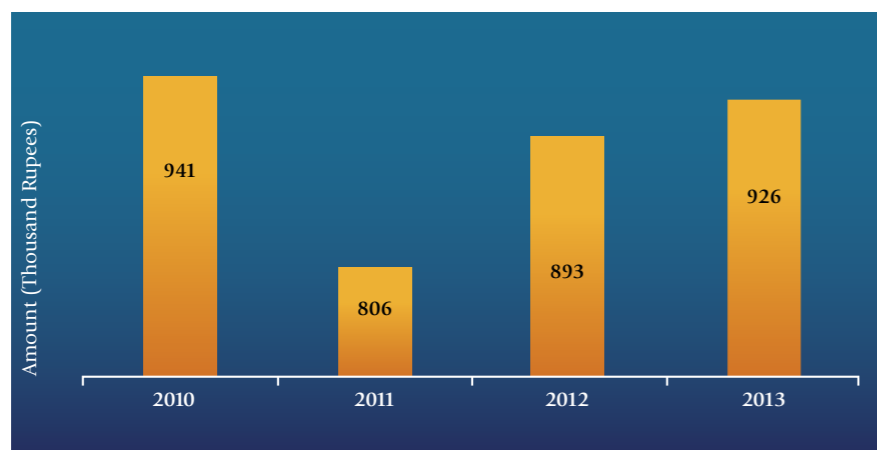


Figure 27: Average Cost per Staff

Evaluation Costs

The amount disbursed as evaluation fees during 2013 has been Rs. 8,596,471 as against Rs. 14,629,215 for year 2012. This reduction has been the direct result of the strict control measures introduced by the Board.

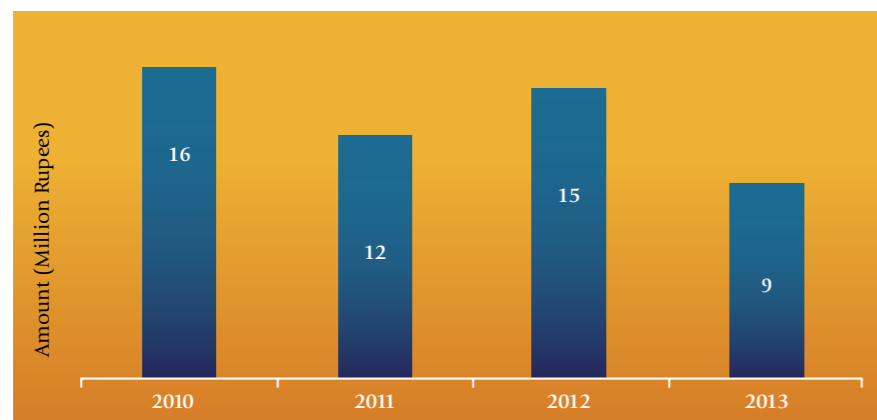


Figure 28: Evaluation Fees Paid to Bid Evaluation Committees

10. CENTRAL PROCUREMENT BOARD STAFF WELFARE ASSOCIATION (CPBSWA)

About the CPBSWA

The Central Procurement Board Staff Welfare Association was established in 2008 with a view to promoting staff welfare through the different activities. Members are encouraged to participate in the activities organized by the CPBSWA throughout the year in order to create a spirit of oneness in the organisation.

The Association is managed by an Executive Committee comprising 10 members, who are elected at General Meeting by members of the CPBSWA every two years.

The CPBSWA derives its fund from the monthly contribution by all members and through fund raising activities such as «Bring and Buy», «Corbeille Ménagère», etc.... The accounts of the CPBSWA are audited by two independent auditors.

As at December 2013, the association had 42 members including the Executive Committee Members.

In 2013, the association held its AGM and a new Executive Committee was elected.



Figure 29: CPBSWA Executive Committee

From left to right: Seated: Mrs. V. P. Seevathian-Nilamber (Secretary), Mrs. P. Budhai (President), Mrs. B. F. Abdul (Executive Member)
 Standing: Mr. S. M. Seeburn (Executive Member), Mrs. K. Ramen (Assistant Secretary), Mrs. S. Ramkissoon (Assistant Treasurer), Mrs. A. Souky (Vice President), Mrs. S. Jhaumal (Executive Member), Mrs. R. D. Chettiar (Executive Member)
 Absent: Mrs. M. A. Pitois (Treasurer)

Activities of the CPBSWA

The main activities organized during the year 2013 were:

March 2013 – Independence Day and Women’s Day Celebrations

September 2013 – Lunch at La Salsa Restaurant, Rose-Hill

October 2013 – AGM and Election of Executive Members

November 2013 – Bring & Buy

December 2013 – Outing in the South-East part of the island: Bois des Amourettes, Grand-Port, Naval Museum, Frederik Hendrik Museum, Mahebourg Water Front and Blue Bay Public Beach.



Figure 30: Pointe aux Feuilles



Figure 32: Lion Mountain



Figure 31: Jetty at Bois des Amourettes



Figure 33: Grand Port



Figure 35: Blue Bay Public Beach



Figure 36: Mouchoir Rouge



Figure 34: Frederik Hendrik Museum





Figure 38: Mahebourg Water Front



Figure 39: Naval Museum at Mahebourg



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